

## Knowledge, Research and Information Committee Work Plan 2026-27

| Category                                 | Item                                                                                                                                  |                                                                                                                                             | Exec Lead                                                                                     | Approval Route | Private/ Public | Jun | Sep | Dec | Mar | Purpose of the report                                                                                                                                                                                                                                                                                         |
|------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|----------------|-----------------|-----|-----|-----|-----|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Deep Dive (Development / evolving areas) | TO BE DETERMINED FOLLOWING DISCUSSION WITH QSIC                                                                                       |                                                                                                                                             |                                                                                               |                |                 |     |     |     |     |                                                                                                                                                                                                                                                                                                               |
| Strategy Updates                         | Research and Evaluation Strategy                                                                                                      |                                                                                                                                             | National Director for Public Health Knowledge and Research                                    | Exec Lead      | Public          | ✓   |     | ✓   |     | Implementation Update (to Include Academic Public Health)                                                                                                                                                                                                                                                     |
|                                          | Data and Digital Strategy                                                                                                             |                                                                                                                                             |                                                                                               |                |                 | ✓   | ✓   | ✓   | ✓   | Implementation Update (to Include Artificial Intelligence)                                                                                                                                                                                                                                                    |
|                                          | International Health Strategy                                                                                                         |                                                                                                                                             | National Director of Policy and International Health                                          |                |                 |     | ✓   |     |     | Implementation Update (to Include Global Health, Behavioural Science)                                                                                                                                                                                                                                         |
|                                          | Outcomes Framework                                                                                                                    |                                                                                                                                             | National Director for Public Health Knowledge and Research                                    |                |                 | ✓   | ✓   | ✓   | ✓   | Update on the progress in measuring the impact of the delivery of the strategic priorities.                                                                                                                                                                                                                   |
| Strategic Priorities                     | Strategic priority 1: Influencing the wider determinants of health                                                                    | The wider determinants of health are the social, economic and environmental factors that affect health, well-being and health inequalities. | National Director of Policy and International Health                                          | Exec Lead      | Public          |     |     |     | ✓   | Update on Progress with the implementation of the SP, within the context of KRIC's remit:<br><br>- Knowledge, Research and Impact / Research and Evaluation<br>- Analysis, Data Science and AI<br>- Digital<br>- Governance, Accountability and Risk<br>- Inequalities<br>- Global Health / System Leadership |
|                                          | Strategic Priority 2 - Promoting Mental Health and Social                                                                             | To include Indicators for Mental Health                                                                                                     | National Director Health and Wellbeing                                                        |                |                 |     | ✓   |     |     |                                                                                                                                                                                                                                                                                                               |
|                                          | Strategic priority 3: Promoting Healthy Behaviours                                                                                    |                                                                                                                                             |                                                                                               |                |                 |     |     | ✓   |     |                                                                                                                                                                                                                                                                                                               |
|                                          | Strategic priority 4: Supporting the development of a sustainable health and care system focused on prevention and early intervention | To include how the system is supported, national priority etc.                                                                              | National Director of Health Protection and Screening Services, Executive Medical Director     |                |                 |     |     |     | ✓   |                                                                                                                                                                                                                                                                                                               |
|                                          | Strategic Priority 5 - Delivering excellent public health services to protect the public and maximise population health outcomes      | National Population Screening Programmes                                                                                                    |                                                                                               |                |                 | ✗   | ✗   | ✓   |     |                                                                                                                                                                                                                                                                                                               |
|                                          |                                                                                                                                       | Health Protection and Infection Services                                                                                                    |                                                                                               |                |                 | ✗   | ✓   |     |     |                                                                                                                                                                                                                                                                                                               |
|                                          |                                                                                                                                       | Innovation and future threats (to include Genomics)                                                                                         |                                                                                               |                |                 |     | ✓   |     |     |                                                                                                                                                                                                                                                                                                               |
| Stand Alone Assurance items              | PHW Monitoring Impact                                                                                                                 |                                                                                                                                             | National Director for Public Health Knowledge and Research                                    | Exec Lead      | Public          |     | ✓   |     | ✓   | Annual Report on Impact for assurance ; Findings in September, then an update on progress to implement actions in March                                                                                                                                                                                       |
|                                          | Inequalities                                                                                                                          |                                                                                                                                             | National Director of Policy and International Health                                          | Exec Lead      | Public          |     |     | ✓   |     |                                                                                                                                                                                                                                                                                                               |
|                                          | Primary Care (Focus on Inequalities)                                                                                                  |                                                                                                                                             | National Director of Policy and International Health / National Director Health and Wellbeing | Exec Lead      | Public          | ✓   |     |     |     | To include 6-month update following deep dive, and an included suggestion to focus on equity checklist.                                                                                                                                                                                                       |
| Managing Risk                            | Strategic Risk                                                                                                                        |                                                                                                                                             | Executive Director Nursing, Quality, and Information Governance                               | BET            | Public          | ✓   | ✓   | ✓   | ✓   | For assurance that risks within the remit of the Committee are management appropriately                                                                                                                                                                                                                       |
|                                          | Corporate Risk                                                                                                                        |                                                                                                                                             |                                                                                               | LT             | Public          | ✓   | ✓   | ✓   | ✓   |                                                                                                                                                                                                                                                                                                               |

**Knowledge, Research and Information Committee  
Work Plan 2026-27**

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|-------------------------------|-------------------------------------------------------------------------------------------------------------------------------------|--|-------------------------------------------------|----------------|-----------------|-----|-----|-----|-----|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Governance and Accountability | Summary of policies Bi-Annual Update                                                                                                |  | Board Secretary and Head of Board Business Unit | LT             | Public          | ✓   |     | ✓   |     | For assurance on the prioritisation and progress being made to review policies, procedures and other written control documents within the remit of the Committee and to approve any policies and procedures proposed to be removed from the register. |
|                               | Policies for approval (as required)                                                                                                 |  |                                                 | LT/BET         | Public          | ✓   | ✓   | ✓   | ✓   | To approve policies and procedures within its remit, as outlined in the Policy, Procedure and other written control documents Policy.                                                                                                                 |
|                               | Committee Annual Report                                                                                                             |  |                                                 | Exec Lead      | Public          |     |     |     | ✓   | For recommendation to Board, to provide assurance that the Committee is fulfilling its terms of reference.                                                                                                                                            |
|                               | Review of Committee Effectiveness                                                                                                   |  |                                                 | Exec Lead      | Public          |     |     |     | ✓   | As part of the overall Board and Committee Performance and Effectiveness review, the Committee will consider the outcomes of the Committee effectiveness survey, and identify any areas of improvement for the following year.                        |
|                               | Committee Terms of Reference Review                                                                                                 |  |                                                 | BET            | Public          |     |     |     | ✓   | For recommendation to Board on any proposed changes to the Committee's Terms of reference. (As required under Standing Orders)                                                                                                                        |
|                               | Committee Work Plan                                                                                                                 |  |                                                 | Exec Lead      | Public          | ✓   | ✓   | ✓   | ✓   | For information, and for assurance that the Committee is fulfilling its terms of reference.                                                                                                                                                           |
|                               | September 2026 updates:<br>- Strategic Priority 5 (National Population Screening Programmes) has been moved to the December meeting |  |                                                 |                |                 |     |     |     |     |                                                                                                                                                                                                                                                       |