

Board Work Plan 2025 - 2026

Board Assurance Framework	Item	Exec Lead	Public or Private	Approval Route	May	June	July	Sept	Nov	Jan	Mar	Purpose	Assurance Map	
Overarching	Board Assurance Framework - Review	Board Secretary and Head of Board Business Unit	Public	BET	✓							For Approval	This workplan aligns to the Governance arrangements set out in the BAF.	
	Current Issues	All	Private	Exec Lead	✓		✓	✓	✓	✓	✓	For Assurance	Specific issues may be raised and remitted to Committees	
Strategy	The People Strategy	Director of People and Organisational Development	Public	BET	✓		✓					For Approval	People Strategy aligns to the PODC.	
	Integrated Medium Term Plan (IMTP) / Annual Plan	Deputy Chief Executive. Executive Director of Finance & Operations	Public	BET							✓	For Approval	Board Level Assurance only.	
Performance	Chief Executive's Report	Chief Executive	Public	Exec Lead	✓		✓	✓	✓	✓	✓	For Assurance	Specific issues may be raised and remitted to Committees	
	Public Health Dashboard	National Director Public Health Knowledge and Research	Public	Exec Lead	✓		✓	✓	✓	✓	✓	For Assurance		
Performance and Financial Governance	Integrated Performance Report (Finance Report, Performance Assurance Dashboard)	Deputy Chief Executive and Executive Director of Finance and Operations	Public	BET	✓		✓	✓	✓	✓	✓	For Assurance	The IPR overlaps a number of other governance areas: Workforce / People - PODC Climate Change - Board / KRIC Corporate Governance - ACGC	
	Annual Report 2024/25 : Annual Performance Report, Annual accounts, Governance statement and Remuneration Report	Deputy Chief Executive and Executive Director of Finance and Operations / Board Secretary and Head of Board Business Unit	Public	BET / ACGC		✓						For Approval	The Annual Report is recommended to the Board by ACGC prior to Board approval in June.	
Financial Governance	Procurement Approvals (as required)	Executive Director of Finance & Operations	Public/Private	BET	✓		✓	✓	✓	✓	✓	For Approval	ACGC consider Quarterly Procurement Report. Specific Procurement issues may be remitted to Committees.	
	Integrated Medium Term Plan (IMTP) / Annual Plan		Public	BET							✓	For Approval	Board Level Assurance only.	
	Capital Plan 2025/26		Public	BET	✓								For Assurance	Board Level Assurance only.
Risk	Strategic Risk Register	Executive Director Nursing, Quality and Integrated Governance	Public	BET			✓		✓		✓	For Assurance	All Committees consider the Risks within their remit on a quarterly basis, ACGC considers the overall management of risk within the Organisation.	
	Corporate Risk Register		Public	LT	✓		✓		✓	✓	✓	For Assurance		
	Risk Appetite		Public	BET			✓							For Approval
Board and Committee Governance	Board Minutes and Action Log	Board Secretary and Head of Board Business Unit	Public & Private	Exec Lead	✓		✓	✓	✓	✓	✓	For Approval	Board Level Assurance only.	
	Notes of Board Development Sessions and action log		Private	Exec Lead	✓		✓	✓	✓	✓	✓	For Approval	Board Level Assurance only.	
	Committees of the Board: Report from Committee Chairs		Public & Private	Exec Lead	✓		✓	✓	✓	✓	✓	For Assurance	Reporting from the Committees on their work including cross cutting themes.	
	Private Board Chair's Report		Public	Exec Lead	✓		✓	✓	✓	✓	✓	For Noting	Committee assurance to the Board	
	Committee Annual Reports 2024/25		Public	Exec Lead	✓							For Approval		
	Committee Terms of Reference Review 2024/25		Public	Exec Lead	✓							For Approval		
	Committee Forward Look 2024/25		Public	Exec Lead	✓							For Approval		
	Review of Committee Effectiveness 2024/25		Public	Exec Lead	✓							For Assurance		
	Annual Review of Board Committee Membership and Board Champions		Public	Exec Lead			✓					For Approval		
	Local Partnership Forum Annual Report 2024/25	Director of People and Organisational Development	Public	BET / PODC	✓							For Assurance		
Local Partnership Forum Terms of Reference	Public	BET	✓		✓						For Approval			
Corporate Governance	Summary of Corporate Policies - Annual Report	Board Secretary and Head of Board Business Unit	Public	BET						✓		For Assurance	Each Committee also considers a quarterly breakdown of the current compliance levels within their remit, and overall data is produced monthly basis as part of the IPR	
	Policies for approval (as required)		Public	BET	✓		✓	✓	✓	✓	✓	For Approval	Certain policies may be recommended to the Board for approval, in line with the scheme of delegation.	
	Standing Orders and Scheme of Delegation Review		Public	BET	✓								For Approval	Under Standing orders, recommended to the Board from ACGC.
	Joint Working Framework		Public	LT	✓					✓	✓	For Approval	ACGC to consider Joint Working arrangements and provide assurance to the Board. *	
	Hosted Body agreements (if required)	Deputy Chief Executive and Executive Director of Finance and Operations / Board Secretary and Head of Board Business Unit	Public	BET							✓	For Approval	ACGC to consider the Hosting Body Assurance statement annually and provide assurance to the Board.	
Strategic Partnerships	Strategic Partnerships / Sessions	Chief Executive	Public	N/A	✓		✓	✓	✓	✓	✓	For Assurance / Discussion	Board Level Assurance only.	
	Sports Wales								✓					
	Arts Council (TBC)										✓			
Issues raised by the Board	Screening - Systematic Review	National Director of Health Protection and Screening Services, Executive Medical Director	Public	BET			✓		✓			For Assurance	QSIC considers bi-annual performance reports on Screening. KRIC considers Screening data and digital issues.	
	Healthy Life Expectancy data	Director of Reseach, Digital and Data	Public	BET						✓		For Assurance	KRIC considers Information and knowledge and specific data issues.	
	Annual Review of Estates	Executive Director of Finance and Operations /	Public	BET							✓	For Assurance	Board Level Assurance only.	
	Sexual Health Management System	National Director of Health Protection and Screening Services, Executive Medical Director	Public	BET							✓	For Assurance	Board Level Assurance only.	

Changes since Sept 2025 Board:

**Joint Working Framework moved to March, policy will be out for consultation in the new year then anticipated March for final approval.
Update on the Sexual Health Management System added to March Board as an action from the September meeting.
Corporate Risk Reporting amended from Nov to Jan Board**