


Risk Reference and Link to Strategic Priority	Risk Description			
<p><b>SRR4</b></p> <p><b>Strategic Priority 6</b></p> <p><i>“Tackling the public health effects of climate change.”</i></p>	<p><b>There is a risk that:</b> we fail to effectively mitigate the public health impacts of climate change on the Welsh population</p> <p><b>Caused by:</b></p> <ol style="list-style-type: none"> <li>1. Failure to identify and monitor climate change threats to health</li> <li>2. Failure to effectively inform actions of partner organisations and policymakers so that health is considered as part of their climate action</li> <li>3. Failure to effectively engage with our population, partner organisations and policymakers</li> <li>4. Failure to prioritise resources to actions that make a measurable difference to the health of our population</li> <li>5. Insufficient leadership in Wales to achieve a joined up and aligned system response to climate change.</li> <li>6. Failure to take co-ordinated actions with partner organisations across the UK 4 Nations and advocate for UK climate policies that protect and promote health</li> </ol> <p><b>Resulting in:</b> Failure to prevent harm to the health of our population as a result of climate change, resulting in worse health outcomes and widening of health inequalities.</p>			
<p><b>Executive Director Sponsor</b></p>	<p><b>National Director of Policy and International Health</b></p>			
<p><b>Assuring Committee</b></p>	<p><b>Knowledge, Research and Information Committee</b></p>			
<p><b>Trend</b></p>	<p><b>Current Position of Risk Including Risk Appetite and Risk Decision</b></p>	<p><b>Position Statement – Executive Director Update</b></p>		
 <p>12 — 12 — 12</p> <p>Aug... Sept... Oct...</p>	<table border="1" data-bbox="450 1026 1350 1121"> <tr> <td data-bbox="450 1026 696 1121"><b>Open</b></td> <td data-bbox="707 1026 1350 1121">PHW is open to consider all potential options, subject to continued application and/or establishment of controls recognising that there could be a high risk of exposure.</td> </tr> </table> <p><b>Current Score</b> = 12  <b>Target Score</b> = 6  <b>Risk Appetite Level Applied</b> = Open, therefore, within tolerance level.</p>	<b>Open</b>	PHW is open to consider all potential options, subject to continued application and/or establishment of controls recognising that there could be a high risk of exposure.	<p>The Climate Change strategic route map has now been finalised, and the next step is to ensure that we have appropriate structures in place to enable effective delivery and governance. An options appraisal has been developed and is currently in consideration by CCPB members. The controls and actions were discussed at a Programme Board meeting in September, and it was agreed that a final position regarding the governance structures would be made at the next meeting in November.</p>
<b>Open</b>	PHW is open to consider all potential options, subject to continued application and/or establishment of controls recognising that there could be a high risk of exposure.			

		The controls and actions have been reviewed and are appropriately linked to the risk cause. The risk scoring will remain the same until the next meeting in November, <b>after which the score is anticipated to reduce.</b>
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Internal System of Controls – Linked to ‘Caused By’ section of Risk Description and Source of Assurance <sup>1</sup>			
C1: Failure to identify and monitor climate change threats to health			
Control Reference	Internal Control	Internal Sources of Assurance	How/When is it monitored?
C1.1	Climate change and health surveillance system in development, led by CDSC. Active engagement with surveillance partners across the 4 Nations and international system.	Climate Change Surveillance - sub-group of Climate Change Programme Board.	Currently reviewing reporting and monitoring arrangements between Climate Change Programme Board and its sub-groups.

Internal System of Controls – Linked to ‘Caused By’ section of Risk Description and Source of Assurance <sup>1</sup>			
C2: Failure to effectively inform actions of partner organisations and policymakers so that health is considered as part of their climate action			
Control Reference	Internal Control	Source of Assurance	How/When is it monitored?
C2.1	Active engagement and collaboration with partner organisations, including Welsh Government, Future Generations Office and the wider public health system in Wales.	Climate Change Programme Board	Climate Change Programme Board meets bi-monthly, and risk will be a standing agenda item.

<sup>1</sup> Three Lines of Defence Model

**First** – Operational Management control of organisational risks

**Second** – Risk management and compliance functions, reporting to senior management

**Third** – Internal audit to provide assurance.

<b>Internal System of Controls – Linked to ‘Caused By’ section of Risk Description and Source of Assurance <sup>1</sup></b>			
<b>C2: Failure to effectively inform actions of partner organisations and policymakers so that health is considered as part of their climate action</b>			
<b>Control Reference</b>	<b>Internal Control</b>	<b>Source of Assurance</b>	<b>How/When is it monitored?</b>
<b>C2.2</b>	Climate Change is part of our Policy Advocacy Programme priorities	Policy Advocacy Programme Board	Policy Advocacy Programme Board meets monthly to monitor progress and impact

<b>Internal System of Controls – Linked to ‘Caused By’ section of Risk Description and Source of Assurance <sup>1</sup></b>			
<b>C3: Failure to effectively engage with our population, partner organisations and policymakers</b>			
<b>Control Reference</b>	<b>Internal Control</b>	<b>Source of Assurance</b>	<b>How/When is it monitored?</b>
<b>C3.1</b>	Ongoing active engagement and collaboration with the public, partners and policy makers regarding the threat to the public from climate change as part of the workplan.	Climate Change Programme Board	Climate Change Programme Board meets bi-monthly, and risk will be a standing agenda item.
<b>C3.2</b>	Ongoing collaboration with primary care through Greener Primary Care Team and programme.	Climate Change Programme Board	Climate Change Programme Board meets bi-monthly, and risk will be a standing agenda item.
<b>C3.3</b>	Climate Change is part of our Policy Advocacy Programme priorities	Policy Advocacy Programme Board	Policy Advocacy Programme Board meets monthly to monitor progress and impact

<b>Internal System of Controls – Linked to ‘Caused By’ section of Risk Description and Source of Assurance <sup>1</sup></b>			
<b>C4: Failure to prioritise resources to actions that make a measurable difference to the health of our population</b>			
<b>Control Reference</b>	<b>Internal Control</b>	<b>Source of Assurance</b>	<b>How/When is it monitored?</b>
<b>C4.1</b>	Distributive leadership model within PHW aiming to ensure that all colleagues have the skills and time to ensure that climate sensitive practice is part of their day job.	Climate Change Programme Board	Climate Change Programme Board meets bi-monthly, and risk will be a standing agenda item.

<b>Internal System of Controls – Linked to ‘Caused By’ section of Risk Description and Source of Assurance <sup>1</sup></b>			
<b>C4: Failure to prioritise resources to actions that make a measurable difference to the health of our population</b>			
<b>Control Reference</b>	<b>Internal Control</b>	<b>Source of Assurance</b>	<b>How/When is it monitored?</b>
<b>C4.2</b>	Work underway to understand resource allocation to each of the strategic priorities.	Business Executive Team	Business Executive Team meeting

<b>Internal System of Controls – Linked to ‘Caused By’ section of Risk Description and Source of Assurance <sup>1</sup></b>			
<b>C5: Insufficient leadership in Wales to achieve a joined up and aligned system response to climate change.</b>			
<b>Control Reference</b>	<b>Internal Control</b>	<b>Source of Assurance</b>	<b>How/When is it monitored?</b>
<b>C5.1</b>	<p>This risk is largely outside of our control as it is dependent upon broader system recognition in the threat of climate change to health and partners allocation of sufficient resources.</p> <p>We continue to engage with Welsh Government and partner organisations through national meetings and working with partner organisations to support a system approach.</p>	Climate Change Programme Board	Climate Change Programme Board meets bi-monthly, and risk will be a standing agenda item.

<b>Internal System of Controls – Linked to ‘Caused By’ section of Risk Description and Source of Assurance <sup>1</sup></b>			
<b>C6: Failure to take co-ordinated actions with partner organisations across the UK 4 Nations and advocate for UK climate policies that protect and promote health</b>			
<b>Control Reference</b>	<b>Internal Control</b>	<b>Source of Assurance</b>	<b>How/When is it monitored?</b>
<b>C6.1</b>	Active engagement with 4 Nation colleagues to ensure that our practice is aligned where feasible and we are learning from others’	Climate Change Programme Board	Climate Change Programme Board meets bi-monthly and risk will be a standing agenda item.

Internal System of Controls – Linked to ‘Caused By’ section of Risk Description and Source of Assurance <sup>1</sup>			
C6: Failure to take co-ordinated actions with partner organisations across the UK 4 Nations and advocate for UK climate policies that protect and promote health			
Control Reference	Internal Control	Source of Assurance	How/When is it monitored?
	experiences and advocating for the Welsh population.		

Gaps in Assurance / Action Plans for the cause C1 Failure to identify and monitor climate change threats to health						
Reference	What Action?	How will we measure efficacy?	How will this action impact/mitigate the risk?	Who is Responsible?	By When?	Progress
AP1.1	Climate change programme board and associated sub-groups have mechanisms in place to ensure that we are actively horizon scanning, monitoring, and taking action on climate related threats to health	Log to capture threats to health developed and monitored by CCPB	Regular identification of the risks and monitoring of our actions to mitigate them.	Sumina Azam and Meng Khaw	Q4 2025-26	October 2025: options paper on structure and governance of Climate Change Programme Board reviewed and will be agreed November 2025.

Gaps in Assurance / Action Plans for the cause C2 Failure to effectively inform actions of partner organisations and policymakers so that health is considered as part of their climate action						
Reference	What Action?	How will we measure efficacy?	How will this action impact/mitigate the risk?	Who is Responsible?	By When?	Progress
AP2.1	Proactive engagement with policy makers on the climate change agenda	Increased engagement with policy makers and a greater reference to health within the climate change agenda	Strengthen the relationship between health and climate change in the policy arena	Sumina Azam	Q4 2025-26	There are already close working relationships with WG officials on climate change and health.

**Gaps in Assurance / Action Plans for the cause C2** Failure to effectively inform actions of partner organisations and policymakers so that health is considered as part of their climate action

Reference	What Action?	How will we measure efficacy?	How will this action impact/mitigate the risk?	Who is Responsible?	By When?	Progress
						Climate change is a key theme in our Public Health Advocacy Programme.

**Gaps in Assurance / Action Plans for the cause C3** Failure to effectively engage with our population, partner organisations and policymakers

Reference	What Action?	How will we measure efficacy?	How will this action impact/mitigate the risk?	Who is Responsible?	By When?	Progress
<b>AP3.1</b>	Re-engagement with NRW (when feasible) to consider review of MOU and opportunities for future collaboration.	Joint actions / approach on climate and health.	Strengthen opportunities for effective collaboration with joint aims.	Sumina Azam	Q4 2025-26	October 2025: Re-engagement needs to be considered as part of our wider organisational work on strategic partnerships. We are aware that restructuring within NRW has resulted in changes to key staff previously involved in health.

**Gaps in Assurance / Action Plans for the cause C4** Failure to prioritise resources to actions that make a measurable difference to the health of our population

Reference	What Action?	How will we measure efficacy?	How will this action impact/mitigate the risk?	Who is Responsible?	By When?	Progress
AP4.1	Development of a route map for Strategic Priority 6 (Climate and health) to enable identification of resource requirements for delivery.	Route maps to be reviewed and approved by Executive Team, with resourcing a consideration.	Resource requirements will also enable identification of resource gaps.	Sumina Azam / Rebecca Masters	Q2 2025-26	October 2025: The route map has been finalised.

**Gaps in Assurance / Action Plans for the cause C5:** Insufficient leadership in Wales to achieve a joined up and aligned system response to climate change.

Reference	What Action?	How will we measure efficacy?	How will this action impact/mitigate the risk?	Who is Responsible?	By When?	Progress
AP5.1	Discussions with Welsh Government, and participation in Welsh national climate change meetings to enable system alignment and joined up action to protect health.	Health considered as part of climate action by public bodies.	Participation will enable advocacy for a population health perspective.	Sumina Azam / Rebecca Masters	Q4 2025-26	October 2025:  This is ongoing, with recent discussion with Welsh Government about adaptation planning.

**Gaps in Assurance / Action Plans for the cause C6** Failure to take co-ordinated actions with partner organisations across the UK 4 Nations and advocate for UK climate policies that protect and promote health

Reference	What Action?	How will we measure efficacy?	How will this action impact/mitigate the risk?	Who is Responsible?	By When?	Progress
AP6.1	Engagement with 4N, FPH, WHO and IANPHI colleagues, along with international organisations regarding the climate and health agenda.	Review of national and international partnership landscape, including regular updates to CCPB	Alignment of work and methods and sharing of good practice.	Sumina Azam / Rebecca Masters	Q4 2025-26	October 2025:  There is positive 4 Nations work underway on climate change. Recent participation at a WHO RHN Climate Change conference in Brussels has identified opportunity for a number of collaborative arrangements.