

RAG Rating/Status

At risk	Red - Action date passed or revised date needed
On track	Yellow - Action on target to be completed by agreed/revised date
Complete	Green - Action complete
No longer needed	Blue - Action to be removed and/or replaced by new action

FORMAL BOARD									
Meeting Item Reference	Action Reference	Lead	Meeting Item Title	Details of action	Update on progress	Original target date	Revised target date	RAG rating/Status	
OPEN ACTIONS FOR REVIEW									
None									
OPEN ACTIONS FOR REVIEW - In Progress									
PHW 2025.07.31/4.3	PHW 2025/20	IB	Integrated Performance Report (Month 3) and Finance Reports (Outcome Measurement)	IB noted the publication of Healthy Life Expectancy data, which revealed a significant deprivation gap and underscored the scale of the public health challenge. Plans to set an ambition around reducing this gap would be brought to a future Board meeting.	November Update: This is scheduled for January Board.	29/01/26		On track	
PHW 2025.09.25/3	PHW 2025/21	MK/LB	Sexual Health - Deep Dive	MK agreed to report to the Board on progress of the Sexual Health Management System, following completion of the alpha phase, in January or March Board.	November update: This has been added to the workplan for March 2026 Board.	31/03/26		On track	
PHW 2025.09.25/4.3	PHW 2025/24	MK	Integrated Performance Report (Month 3) and Finance Reports - Clinical Governance	NE asked when the look-back exercise related to the Tarian incident would be complete. MK explained that there were thousands of records in the latest incident, which related to non-Wales residents, therefore he was confident that the notifications would have been dealt with in England predominately. He explained that the team were trying to decipher whether any of those were cases should have been handled by Public Health Wales in the first instance because the individual was either; in Wales or in a Welsh hospital. MK noted that he would query the timescale with the team and report back, but he expected it to take a couple of months.	The following update is provided to the Board: The IMT continues to meet to investigate and manage the incident. A draft report of the learning is being considered by the team and a report will be sent to Welsh Government over the coming weeks after internal approval. The report will detail the lookback exercise, mitigations and solutions as well as additional controls and safety measures to prevent similar issues in the future. Mitigations have been implemented to ensure the risk is fully mitigated and ongoing monitoring has not noted any continued issues. So far, no adverse clinical impacts have been identified A further update will be provided to the Board at the next meeting in January.	29/01/26		On track	
ACTIONS RECOMMENDED TO BE CLOSED AT 27 NOVEMBER 2025 MEETING									
PHW 2025.09.25/4.2	PHW 2025/22	IB	Latest Public Health Overview	TR sought clarity on how the healthy behaviour indicators were interpreted and whether static figures should be considered a success, or halting back negative trends. IB acknowledged this point and would reflect on this with further consideration needed on the approach.	November Update: This will be discussed at part of the dashboard on Nov Board.	30/11/25		Complete	
PHW 2025.09.25/4.3	PHW 2025/23	NL	Integrated Performance Report (Month 3) and Finance Reports - People Section	NL suggested that a deeper analysis of long-term sickness absence trends over recent years, including comparison with wider public sector data would be helpful and IB offered the assistance of the data and digital team to support this. NL agreed to collaborate on this analysis and to incorporate broader Wales-level data as part of the next report.	November Update: This will be included as part of the PODC deep dive planned for January around sickness absence, and reported back to the Board as part of the Chairs report from the meeting.	30/11/25		Complete	
PHW 2025.09.25/4.3	PHW 2025/25	AW	Integrated Performance Report (Month 3) and Finance Reports - Strategy Delivery	TC responded that while most actions were green, the Business Executive Team reviewed requests for variation monthly and tracked and challenged actions that request extensions into the next year. She acknowledged that some delays were due to interdependencies, such as awaiting Welsh Government approval, but agreed to do a mid-year deep dive on amber and red actions to better understand the causes and report back to the Board. The discussion emphasised the importance of distinguishing between unavoidable delays and those that could have been anticipated or planned for, with a commitment to improve tracking and reporting on these issues.	November Update: This will be discussed at part of the IPR on Nov Board.	30/11/25		Complete	
PHW 2025.05.29/4.3	PHW 2025/12	MK	Performance and Finance 2024/25 Review	PB thanked MK for the information provided. She asked MK to review the position in relation to the screening data provided, and undertake a systematic review of Screening Service provision, including structures, processes, underlying causes of the delays, and the associated improvement actions that would support improvement to the provision.	November Update: On agenda for November. Propose action closed. September Update: This is programmed for November Board. Request change of target date to Nov Board. July Update: This is in progress. A verbal update will be provided on the position by MK at the July meeting, with the intention of the outline for the systematic review to be presented to the Board in September.	25/09/25	30/11/25	Complete	