

# Board Work Plan 2026 - 2027 (DRAFT)

Board Assurance Framework	Item	Exec Lead	Public or Private	Approval Route	28 May	25 June	30 July	24 Sept	26 Nov	28 Jan	25 Mar	Purpose
<b>Overarching</b>	Current Issues	All	Private	Exec Lead	✓		✓	✓	✓	✓	✓	For Assurance
<b>Performance</b>	Chief Executive's Report	Chief Executive	Public	Exec Lead	✓		✓	✓	✓	✓	✓	For Assurance
<b>Performance and Financial Governance</b>	Integrated Performance Report and Finance Report	Executive Director of Strategy, Finance and Performance	Public	BET	✓		✓	✓	✓	✓	✓	For Assurance
<b>Financial Governance</b>	Integrated Medium Term Plan (IMTP) / Annual Plan	Executive Director of Strategy, Finance and Performance	Public	BET							✓	For Approval
	Capital Plan 2026/27	Executive Director of Strategy, Finance and Performance	Public	BET	✓							For Assurance
<b>Risk</b>	Strategic Risk Register	Executive Director Nursing, Quality and Integrated Governance	Public	BET			✓		✓		✓	For Assurance
	Corporate Risk Register	Executive Director Nursing, Quality and Integrated Governance	Public	LT			✓			✓		For Assurance
	Risk Appetite	Executive Director Nursing, Quality and Integrated Governance	Public	BET			✓					For Approval
<b>Board Governance</b>	Board Minutes and Action Log	Board Secretary and Head of Board Business Unit	Public & Private	Exec Lead	✓		✓	✓	✓	✓	✓	For Approval
	Notes of Board Development Sessions and action log	Board Secretary and Head of Board Business Unit	Private	Exec Lead	✓		✓	✓	✓	✓	✓	For Approval
<b>Committee Governance</b>	Committee Annual Reports 2025/26	Board Secretary and Head of Board Business Unit	Public	Exec Lead	✓							For Assurance
	Committee Terms of Reference Review 2025/26	Board Secretary and Head of Board Business Unit	Public	Exec Lead	✓							For Assurance
	Committee Forward Look 2026/27	Board Secretary and Head of Board Business Unit	Public	Exec Lead	✓							For Assurance
	Review of Committee Effectiveness 2025/26	Board Secretary and Head of Board Business Unit	Public	Exec Lead	✓							For Assurance
	Annual Review of Board Committee Membership and Board Champions	Board Secretary and Head of Board Business Unit	Public	Exec Lead	✓							For Approval
	Local Partnership Forum Annual Report 2025/26	Director of People and Organisational Development	Public	BET / PODC	✓							For Assurance
	Local Partnership Forum Terms of Reference	Director of People and Organisational Development	Public	BET	✓							For Approval
<b>Corporate Governance</b>	Summary of Corporate Policies - Annual Report	Board Secretary and Head of Board Business Unit	Public	LT							✓	For Assurance
	Policies for approval (as required)	Board Secretary and Head of Board Business Unit	Public	BET	✓		✓	✓	✓	✓	✓	For Approval
	Standing Orders and Scheme of Delegation Review	Board Secretary and Head of Board Business Unit	Public	BET	✓							For Approval
	Hosted Body agreements (if required)	Board Secretary and Head of Board Business Unit	Public	BET							✓	For Approval
<b>Strategic Partnerships</b>	Strategic Partnerships / Sessions	Chief Executive	Public	N/A	✓		✓	✓	✓	✓	✓	For Assurance / Discussion
<b>Assurance Reports</b>	Screening - Systematic Review	National Director of Health Protection and Screening Services, Executive Medical Director	Public	BET			✓		✓			For Assurance
	Lung Cancer Screening Business Case Update	National Director of Health Protection and Screening Services, Executive Medical Director	Public	BET				✓				For Assurance
	Sexual Health Services	National Director of Health Protection and Screening Services, Executive Medical Director	Public	BET	✓		✓		✓		✓	For Assurance
	Annual Review of Estates	Executive Director of Strategy, Finance and Performance	Public	BET							✓	For Assurance