

## Annex A - Remit letter delivery

	Remit letter deliverable	Public Health Wales Delivery
Timely Access to Care		
	Screening	
Core	Deliver and develop evidence-based, equitable-access, national population and targeted screening programmes in line with UK National Screening Committee (UK NSC) and Welsh Government policy. Measures to include: an increase in the proportion of bowel and breast cancers diagnosed at early stage; a reduction in the incidence of cervical cancers; and a reduction in sight loss from diabetic retinopathy.	Delivered through IMTP milestones set out within Strategic Objective 5.4 and 5.7.
	In collaboration with partners within NHS Performance and Improvement, Strategic Programme for Primary Care and Welsh Government, identify and lead prevention opportunities for screening, early intervention and proactive management of conditions known to increase the risk of cardiovascular disease, such as screening for those at high risk of stroke, for example, atrial fibrillation, hypertension, diabetes and high cholesterol.	Further discussion required with Welsh Government on scope as set out in letter submitted 12 <sup>th</sup> March 2026.
	Provide targeted interventions and appropriate marketing and campaign activity to improve screening uptake rates across all population groups, but particularly in groups in which uptake is lowest, in line with the objectives and strategic priorities identified by Welsh Government and, where applicable, NHS Performance and Improvement. This should include proportionate evaluation to inform in-programme response and future programmes and activity	Further discussion is required with Welsh Government on the scope as set out in letter submitted on 12 <sup>th</sup> March 2026. Detail of our work on the Screening Equity Strategy can be found in Strategic Objective 5.4.
Delivery 2026/27	Progress planning for the introduction of a targeted lung screening programme in Wales in line with the recommendation by the UK NSC with an aim to commence screening in 2027/28.	Delivered through IMTP milestones set out within Strategic Objective 5.5. However, further discussions are required with Welsh Government on the timescales as set out in the letter submitted 12 <sup>th</sup> March 2026.
	Develop plans for the introduction of screening for tyrosinemia type 1 (HT1) as part of the Newborn Bloodspot Screening Wales programme with an aim to start screening in 2026. In doing so, ensure that the programme infrastructure is futureproofed to accommodate further screening tests, in particular, spinal muscular atrophy (SMA) and severe combined immuno-deficiency (SCID) if recommended or as part of an in-service evaluation.	Further discussion required with Welsh Government on the timescales as set out in letter submitted 12 <sup>th</sup> March 2026.
	Develop plans for the introduction of HPV self-sampling for under-screened groups in the cervical screening programme with an aim for roll-out to commence in 2026.	Delivered through IMTP milestones set out within Strategic Objective 5.5.
	Develop implementation plans for recommendations made by the UK NSC.	Delivered through IMTP milestones set out within Strategic Objective 5.4.

	Develop plans for future transformation of screening services in context of technology and digital developments.	Further discussion required with Welsh Government on funding as set out in letter submitted on 12 <sup>th</sup> March 2026.
<b>National Programmes</b>		
Core	Work in partnership with health boards and national programmes (e.g. SPPC, 6 Goals, MH) to align the planning and delivery of integrated health and social care community-based services to support people to stay well, avoid inappropriate hospital admission and to return home from hospital promptly to recover.	Delivered through our strategic priorities in addition to our business as usual arrangements. Details included within service/function level plans.
	Support the Cardiovascular and Diabetes Strategic Clinical Networks in systematic efforts to deliver agreed secondary prevention priorities across the diabetes pathway and to reduce the risks of poor outcomes linked to preventable cardiovascular disease and diabetes.	Delivered through IMTP milestones set out in Strategic Objectives 4.1 and 4.3 in addition to business as usual arrangements. Details included within service/function level plans.
	Work with healthcare organisations to interpret population health data and evidence to support planning and review effectiveness and cost-effectiveness of a range of interventions, including in relation to specific pathways of care.	Delivered through our strategic priorities in addition to our business as usual arrangements. Details included within service/function level plans.
Delivery 2026/27	Work with the system to prioritise action to improve performance on the 8 packages of care and work with health boards to sustainably embed the All-Wales Diabetes Prevention Programme in core delivery.	Delivered through IMTP milestones set out within Strategic Objective 4.1.
	Lead on public awareness campaigns including winter behaviours and development of a FAST stroke campaign working with the wider system and partners.	Further discussion required with Welsh Government on scope as set out in letter submitted on 12 <sup>th</sup> March 2026.
<b>Sexual Health</b>		
Core	Support improvements in delivery of sexual health services in Wales to reduce sexually transmitted disease and unwanted pregnancies	Further discussion is required with Welsh Government on the scope as set out in letter submitted on 12 <sup>th</sup> March 2026.
	Deliver the promotion and safe provision of contraception and STI testing that addresses any health inequalities	
	Develop an understanding of the behavioural changes driving sexual health trends in Wales and look to tackle through evaluated educational and informational interventions.	
	Ensure that all sexual health activities, educational interventions and service developments are underpinned by robust safeguarding principles, including early identification of risk, clear referral pathways, and close collaboration with safeguarding leads across NHS Wales and local authorities.	
Delivery 2026/27	Continue to drive the development of an all-Wales sexual health case management system (SHCMS): - Completing an alpha phase of the project	

	<p>- Further to the outcome of the alpha phase, redrafting and submitting a business case to Welsh Government in 2026, outlining the capital and revenue costs required to develop a SHCMS.</p> <p>- Ensure the development incorporates safeguarding-sensitive design elements including secure data handling, flagged risk indicators, and appropriate information-sharing protocols in line with national safeguarding guidance.</p>	
	Work with Stori Cymru to support delivery of the Cwtch Education Project, an all-Wales project supporting the development of healthy, respectful relationships in schools across Wales.	
	Undertake targeted research to understand contraception choices and behavioural drivers behind the declining uptake of long-acting reversible contraception (LARC) and rising use of emergency contraception, including the influence of social media, service accessibility, and patient experience.	
	Support the review of sexual health services in Wales including the delivery of a pan Wales population needs assessment.	
	Deliver on the required actions and improvements to the test and post service taking on board the learning from the review and investigation on the issues identified including ensuring robust data and safeguarding arrangements are in place.	
<b>Population Health and Prevention</b>		
	<b>Health Protection - Vaccination</b>	
Core	Undertake robust surveillance of all national immunisation programmes, ensuring data is available, analysed in a timely way and reported in a clear and accessible manner.	Delivered through our strategic priority 5, <i>Delivering Excellent Public Health Services</i> , in addition to our business as usual arrangements. Details included within service/function level plans.
	Provide targeted interventions and appropriate person-centred marketing and campaign activity to improve uptake rates across all population groups for vaccinations and immunisations. These should be in line with the objectives and strategic priorities identified by Welsh Government and, where applicable, NHS Performance and Improvement. This should include action to tackle mis and disinformation and proportionate evaluation to inform in-programme response and future programmes and activity.	Delivered through our strategic priority 5, <i>Delivering Excellent Public Health Services</i> , in addition to our business as usual arrangements. Details included within service/function level plans.
	Provide clinical leadership, advice and support work to achieve the required vaccine take up rates; improvement of public vaccination literacy; work to embed vaccine equity; provision of clinical evidence to support the development of new vaccine policy; and provision of guidance and training for all national vaccination programmes.	Delivered through our strategic priority 5, <i>Delivering Excellent Public Health Services</i> , in addition to our business as usual arrangements. Details included within service/function level plans.

	Undertake necessary governance and enabling activity as the statutory body responsible for health protection in Wales to enable delivery of vaccinations	Delivered through our strategic priority 5, <i>Delivering Excellent Public Health Services</i> , in addition to our business as usual arrangements. Details included within service/function level plans.
Delivery 2026/27	Stand up surveillance systems for new, or expansions/changes to existing vaccination programmes to include: <ul style="list-style-type: none"> <li>○ pneumococcal vaccination programme</li> <li>○ new routine mpox and gonorrhoea vaccination programmes</li> <li>○ expanded RSV and shingles programmes</li> <li>○ changes to the childhood immunisation schedule, including the introduction of the varicella vaccination.</li> <li>○ Support the work on learning lessons from the winter vaccine programmes including the review of healthcare staff vaccination.</li> </ul>	Delivered through our strategic priority 5, <i>Delivering Excellent Public Health Services</i> , in addition to our business as usual arrangements. Details included within service/function level plans.
<b>Eliminating major communicable diseases as public health threats in line with global strategies</b>		
Core	Provide leadership to support the delivery of agreed national actions to eliminate new transmissions of HIV, hepatitis B, hepatitis C, STIs and TB in Wales, in line with the WHO's 2030 elimination agenda, and the specific actions set out by Welsh Government in its disease-specific oversight groups, Welsh Health Circulars and the HIV Action Plan.	Delivered through our strategic priority 5, <i>Delivering Excellent Public Health Services</i> , in addition to our business as usual arrangements. Details included within service/function level plans.
	Use evidence to inform actions to reduce incidence and prevalence, including efforts to reach disproportionately affected groups and raise awareness with the public.	
	Continue to support and develop key disease registries for health boards to regularly check individuals engaged with treatment services and identify and follow up individuals who disengage.	
	Provide surveillance including quarterly and annual reports on the prevention, diagnosis and treatment. This to include working with UKHSA and other partners to support evidence for WHO on meeting elimination targets and other purposes.	
Delivery 2026/27	Ensure the online test-and-post service is evaluated to learn lessons and identify areas for further development including safe reach to the needs of underserved populations.	Delivered through IMTP milestones set out within Strategic Objective 5.6.
	Develop a plan to improve testing for all diseases we are seeking to eliminate including in specific settings and groups.	Delivered through IMTP milestones set out within Strategic Objective 5.1.
	Continue to support and develop key disease registries for health boards to regularly check individuals engaged with treatment services and identify and follow up individuals who disengage.	Delivered through our strategic priority 5, <i>Delivering Excellent Public Health Services</i> , in addition to our business as usual arrangements. Details included within service/function level plans.

	Engage with other public health agencies in the UK on plans in reducing TB prevalence.	Delivered through our strategic priority 5, <i>Delivering Excellent Public Health Services</i> , in addition to our business as usual arrangements. Details included within service/function level plans.
<b>Strengthening the Health Protection System</b>		
Core	Working with Executive Directors of Public Health in delivering the PHW national role in health protection on an 'all hazards' basis, including support to regional health protection teams in line with the National Health Protection Framework. This to include out of hours on call arrangements, arrangements for sampling and testing, and appropriate support to care homes. Share good practice to drive improvements and develop through collaboration national approaches where appropriate.	Delivered through our strategic priority 5, <i>Delivering Excellent Public Health Services</i> , in addition to our business as usual arrangements. Details included within service/function level plans.
	Provide expert advice on and, as appropriate, undertake health protection activities at the borders including seaports, airports and rail crossings to aid the local detection and management of outbreaks and help prevent wider community transmission. This to include strengthening UK-wide border health security under the Common Framework.	
	Undertake robust all hazards surveillance on communicable diseases and environmental public health harms (including climate change), ensuring data is available in a timely way to inform and enable any necessary interventions or response from Welsh Government, health boards and NHS Performance and Improvement.	
	Maintain the NHS Wales laboratory system to deliver microbiology services to the NHS in accordance with expected standards and protocols. The laboratory system to have the capability to monitor, warn and prepare for public health threats including the ability to detect rare, serious infections, deliver infectious disease surveillance control and reporting to enable testing to be scaled up at pace.	Delivered through IMTP milestones set out within Strategic Objective 5.1 alongside business as usual arrangements. Details included within service/function level plans.
	Support the work of HPAG and its sub-groups and the four nations work on a UK level including the activity under the Public Health Protection and Health Security Common Framework, the Global Health Forum and other structures.	Delivered through our strategic priority 5, <i>Delivering Excellent Public Health Services</i> , in addition to our business as usual arrangements. Details included within service/function level plans.
Delivery 2026/27	Work to maintain and develop a secure digital infrastructure to enable sharing of high-quality data securely at pace lawfully both internally and externally with relevant partners for health protection purposes and in particular in the event of emergencies.	Delivered through IMTP milestones set out within Strategic Objectives 5.3 and 7.9.
	Put in place a robust continuous improvement system to capture lessons learned from responding to communicable diseases and environmental outbreaks and incidents and exercises including sharing through HPAG structures and publication. This to support improvements in reports, alerts, advice & guidance and training.	Delivered through our strategic priority 5, <i>Delivering Excellent Public Health Services</i> , in addition to our business as usual arrangements. Details included within service/function level plans.

	Continue to work together with partners under Genomics Partnership Wales to harness the potential of genomics to improve the health, wellbeing and prosperity of the people of Wales and delivery of Wales Genomics Plan	Delivered through IMTP milestones set out within Strategic Objectives 4.1 and 5.1.
<b>Prevent, prepare and respond to existing and future health protection threats on an 'all hazards' basis, including pandemics</b>		
Core	Ensure core capabilities (including but not limited to surveillance, diagnostics, case management and contact tracing, and expert advice), are scalable in response to emergency risks including future pandemics and major epidemics.	Delivered through our strategic priority 5, <i>Delivering Excellent Public Health Services</i> , in addition to our business as usual arrangements. Details included within service/function level plans.
	Protect the public from communicable disease outbreaks and incidents as set out in the Outbreak Control Plan for Wales and from environmental incidents as set out in PHW's guidance on managing public health risks from environmental incidents. This to include respiratory, vector-borne, contact, food and/or water borne and sexual and/or blood-borne transmission routes.	
	Meet all obligations under the Civil Contingencies Act and provide timely public health advice as required to Welsh Government and the NHS Performance and Improvement in an emergency response situation	
	Work with other Welsh and UK public bodies in particular the NHS Performance and Improvement, to exercise and test systems and plans in the context of preparedness, resilience planning and emergency response.	Delivered through IMTP milestones set out within Strategic Objective 5.3.
	In line with PHW's role in providing expert advice, continue to carry out critical role of ensuring the latest IPC advice is widely accessible and understood across the health protection system	Delivered through our strategic priority 5, <i>Delivering Excellent Public Health Services</i> , in addition to our business as usual arrangements. Details included within service/function level plans.
Delivery 2026/27	Develop testing, pathogen genomics and laboratory arrangements that can scale up to respond to future threats and hazards including pandemics. This to include working with UKHSA on development of testing protocols and surge in the context of pandemic preparedness and with health boards and other partners on sampling and digital systems.	Delivered through IMTP milestones set out within Strategic Objective 5.1.
	Support the work to respond to the COVID-19 public inquiry and Pegasus Exercise recommendations. This is expected to include a review of the Communicable Disease Outbreak Control Plan for Wales, support actions under the HCID implementation group and development of the health protection digital system, working in collaboration with partners across the system in Wales and across the UK to ensure ability to scale up to respond to future risks including pandemics.	Delivered through IMTP milestones set out within Strategic Objective 5.3.
	Support development of plans and mitigation for responding to wider NSRA threats and respond rapidly to the public health impacts of all non-infectious disease external threats and incidents including any CBRN events. This includes working with UKHSA on the identification and assessment of public health impacts for threats related to	Delivered as business as usual and included within Service/function level plans.

	CBRN and technical, scientific and clinical advice to inform planning and during incident response.	
<b>Health Improvement – healthy behaviours</b>		
Core	Promote healthy behaviours to the population, particularly around healthy weight, physical activity, alcohol and tobacco.	Delivered through our strategic priority 3, <i>Promoting healthy behaviours</i> , in addition to our business as usual arrangements. Details included within service/function level plans.
	As the prevention co-ordinator for Wales work with Welsh Government to review and develop our public health approach to gambling ensuring the levy funding is impactful and reduces gambling harm in Wales.	Delivered through IMTP milestones set out within Strategic Objective 3.9 but this is subject to confirmation of funding from Welsh Government.
	Delivery of the Healthy Working Wales programme, focusing on promoting good health and preventing ill-health by providing practical guidance and support for employers to create healthy and safe work environments and practices and take action to normalise healthy behaviours.	Delivered through IMTP milestone set out within Strategic Objective 1.3 but this is subject to confirmation of funding from Welsh Government.
Delivery 2026/27	Delivery of actions in the Healthy Weight Healthy Wales delivery plan 2025-27. This to include: <ul style="list-style-type: none"> <li>o Support and facilitate local partners to implement projects aiming to improve infant feeding outcomes in areas of low prevalence and high deprivation.</li> <li>o Work with Welsh parents to apply behavioural science to identify the social, environmental, and psychological factors shaping early risk factors for childhood obesity in the Welsh context.</li> <li>o Support development of a new weight management pathway</li> <li>o Test a "Baby Friendly Retail Environments" initiative. Building on the Breastfeeding Welcome Scheme, the review of the Healthy Start Scheme and the CMA recommendations on fair pricing of infant formula milks</li> </ul>	Further discussion required with Welsh Government on scope as set out in letter submitted 12 <sup>th</sup> March 2026.
	Support the development and implementation of the 2024-26 Tobacco Control Delivery Plan, including evaluation, monitoring and understanding and synthesising data requirements and further developments to increase referrals and impact of the Help Me Quit service. This to also include supporting plans under the Tobacco and Vapes Bill and future developments including action on vapes.	Delivered through IMTP milestones set out within Strategic Objectives 3.3, 3.6 and 3.8.
	Support implementation and future plans of the Tobacco and Vapes Bill including action on vapes especially among children, young people and young adults to maximise the public health benefits of legislation and regulation to the population of Wales.	Delivered through IMTP milestones set out within Strategic Objective 3.7.
<b>Health inequalities</b>		

Core	Work in partnership with the NHS in Wales to address health inequalities including ensuring equitable access to health services and advocating for action to address the wider determinants of health (social, economic, cultural, and environmental conditions).	Delivered as core component throughout each of our strategic priorities, in addition to our business as usual arrangements. Details included through IMTP as well as within service/function level plans.
	Work with Welsh Government and Neurodivergence leads to ensure alignment with whole system approach to improving outcomes for neurodivergent population, through inclusive approaches and reasonable adjustments.	Further discussion required with Welsh Government on scope as set out in letter submitted 12 <sup>th</sup> March 2026.
	Provision of evidence-based advice and support to inform the development and implementation of policies to reduce population risks and inequalities from disease and environmental hazards such as air and water pollution, and promote environmental assets which can enhance and improve health.	Delivered through IMTP milestones set out within Strategic Objective 5.3.
Delivery 2026/27	Continued delivery against of all elements of the Ministerial Direction issued to PHW on 2 May 2025 setting out the role and expectations of PHW in supporting the implementation of Regulations on Health Impact Assessments.	Delivered through IMTP milestones set out within Strategic Objective 1.1.
	Work with key partners to build the capabilities and capacity required to mainstream the use of population health management approaches by NHS bodies.	Delivered through IMTP milestones set out within Strategic Objective 4.2.
	Provide expert advice, data, guidance and organisational capacity to help drive, as a priority, delivery of the 'Marmot Nation/Health Equity – Driving greater equity in health outcomes across Wales' initiative.	Delivered through IMTP milestones set out within Strategic Priority 1, <i>Influencing the Wider Determinants of Health</i> , in addition to our business as usual arrangements. Details included through IMTP as well as within service/function level plans.
<b>Health and Economic Wellbeing</b>		
Core	Support specific Welsh Government requests to synthesise the evidence and develop summary briefings on key cross government strategic interests including the wellbeing economy, poverty and the cost of living	Delivered through IMTP milestones set out within Strategic Objectives 1.1, 4.2 and 4.6, in addition to our business as usual arrangements. Details included through IMTP as well as within service/function level.
	To facilitate and support the adoption and monitoring of Healthy Travel Charters among employers across all sectors in all parts of Wales and work with partners to deliver the actions in the National Active School Travel Plan, supporting the achievement of participation of at least 60% of primary schools in each local authority and 60% of KS2 children in the Hands up Survey, and promoting cleaner air around schools.	Further discussion required with Welsh Government on scope as set out in letter submitted 12 <sup>th</sup> March 2026.
	Have an up-to-date PHW research and evaluation strategy, with aligned implementation plans and continuous progress monitoring that reflects policy and public priorities and promotes research as a driver of innovation and improvement in public health.	Delivered as business as usual and included within Service/function level plans as well as IMTP milestones set out within Strategic Objective 7.8.

Delivery 2026/27	Work with WHO/Europe to deliver the Memorandum of Understanding between the WHO Regional office for Europe and Welsh Government, to include (once agreed) oversight of a WHO Special Initiative on Wellbeing Economy and Health and assurance to WG on the benefits to Wales delivered.	Delivered through IMTP milestones set out within Strategic Objective 1.1.
	Utilise behavioural insight and Time to Talk Public Health surveys to support policy developments.	Delivered through IMTP milestones set out within Strategic Objective 7.8.
<b>Climate Change</b>		
Core	Continue to evolve, deliver and report against the PHW Decarbonisation Action Plan, and expand plans to bring Adaptation Planning and actions into scope.	Delivered through IMTP milestones set out within Strategic Objective 6.2.
	Continue to report organisational emissions into the Public Sector Reporting process.	Delivered as business as usual and included within Service/function level plans.
	Develop and implement clear plans and action to improve surveillance and the dissemination of data and evidence on the risks and opportunities to population health, and health and social care delivery, from climate change.	Delivered through IMTP milestones set out within Strategic Objective 6.3.
	Visible public health leadership on the public health risks and opportunities from climate change including delivery of agreed next steps for an all-Wales health impacts of adverse weather response plan (based on the PHW options analysis due in Dec 2025).	Delivered through IMTP milestones set out within Strategic Objective 6.1.
Delivery 2026/27	Design and deliver outputs from climate surveillance to support the work of the Adaptation National Project Board and the evolution and implementation of a health and social care climate adaptation indicator suite.	Delivered through IMTP milestones set out within Strategic Objective 6.3.
	Delivery of agreed next steps for an all-Wales health impacts of adverse weather response plan (based on the PHW options analysis due in Dec 2025)	Delivered through IMTP milestones set out within Strategic Objective 6.1.
	Continue to coordinate the development and delivery of a Climate Change and Public Health Research and Evidence Network, ensuring alignment with the research needs, priorities and R&D structures of Welsh Government.	Delivered through IMTP milestones set out within Strategic Objective 6.1.
<b>Community by Design</b>		
<b>Primary Care</b>		
Core	Provide programme support for primary care via the PHW Primary and Community Care Innovation Development Hub.	Delivered through IMTP milestones set out within Strategic Objective 4.2.
	Delivery of national dental public health functions, integrating oral health into wider public health and social care policy; and provision of dental public health specialist advice and support to NHS organisations and others oral health stakeholder in Wales (as set out in WHC(2021)032).	Delivered through IMTP milestones set out within Strategic Objective 4.5.

	Continue to lead oral health surveillance in Wales through the Dental Epidemiology Programme, providing data to inform national and local strategies. Support health needs assessment and service planning to ensure dental services meet population needs, especially for vulnerable groups.	Delivered through IMTP milestones set out within Strategic Objective 4.5.
	Lead on targeted oral health promotion across schools, early years settings, and care homes, while providing expert advice to guide safe, effective, and equitable service commissioning.	Delivered through IMTP milestones set out within Strategic Objective 4.5.
Delivery 2026/27	Support planning and delivery under the Community by Design transformation programme. This to include co-leading on the prevention and population health management pillar and systematically embedding into every contact securing better population health outcomes and reducing health inequalities.	Delivered through IMTP milestones set out within Strategic Objectives 4.1 and 4.2.
	Support the sustainable embedding of the diabetes prevention programme across all health boards.	Delivered through IMTP milestones set out within Strategic Objectives 4.1 and 4.3.
	Support coordination work across primary care to take action against climate change and mitigate health impacts including the coordination of the Greener Primary Care Framework for Wales.	Delivered through IMTP milestones set out within Strategic Objective 4.4.
<b>Mental Health Access</b>		
	<b>Mental Health and Wellbeing</b>	
Core	Support the actions contained in the Vision Statement 2 of the Mental Health and Wellbeing Strategy and Delivery Plan, including ongoing support and evaluation of the Hapus Programme and support efforts to monitor and evaluate population wide mental wellbeing. This includes developing the evidence around reducing the incidence of mental ill health.	Delivered through IMTP milestones set out within Strategic Objective 2.4.
	Working with health boards support preventative actions in the Suicide and Self-harm Prevention Strategy and continue to develop the Real Time Suspected Suicide Surveillance System including engagement with networks to inform responses.	Delivered as business as usual and included within service/function level plans.
	Support delivery of the National Framework for Social Prescribing. This includes embedding it in community frailty, mental health and rehabilitation services, particularly AHPs who set programme goals and tend to lead supervision/ oversight of social prescribing providers.	Further discussion required with Welsh Government on scope as set out in letter submitted 12 <sup>th</sup> March 2026.
	Deliver on the Programme Level Agreement with Welsh Government covering research & analytical support and policy support on substance misuse.	Delivered as business as usual and included within service/function level plans.
	Continue to develop the Real Time Suspected Suicide Surveillance System and engage with networks to inform responses.	Delivered as business as usual and included within service/function level plans.

	Promote the benefits of health behaviours for mental wellbeing, including the neurodivergent population and dementia risk reduction.	Further discussion required with Welsh Government on scope as set out in letter submitted 12 <sup>th</sup> March 2026.
Delivery 2026/27	Develop with strategic partners including Executive Directors of Public Health and health boards, a suicide cluster response protocol for Wales.	Support to partners provided as part of business as usual.
	Co-ordinate and work with partners on taking forward workstreams from the substance misuse health needs assessment work undertaken.	Delivered through IMTP milestones set out within Strategic Objective 3.6.
<b>Women's Health</b>		
<b>First 1000 Days and Children and Young People Health</b>		
Core	Deliver the First 1000 Days Programme (ensuring alignment with Welsh Government), including delivery of the successor to Bump, Baby and Beyond to meet the health information needs of parents during pregnancy and the early years	Delivered through IMTP milestones set out within Strategic Objectives 2.2 and 2.6.
	Hosting of the ACE Hub Wales and support its delivery of programme of work as set out in the separate grant offer letter.	Delivered as business as usual and included within strategic priority 3, <i>Promoting healthy behaviours</i> .
	Provide on-going support including adding to the evidence base for Flying Start programme (including speech language and communication), Families First, positive parenting support and ECPLC.	Delivered as business as usual and included within service/function level plans.
	Provide ongoing support for national programmes supporting children's health, including A Healthy Child Wales Programme (0-16 years old), Early Childhood Play Learning and Care Plan (ECPLC); Families First; Flying Start and early years interventions (including speech language and communication), healthy eating (e.g., Nutrition Skills for Life), promotion of the principles of positive parenting including assurance of the efficacy of approaches, assessments and services which support children, young people and families during childhood.	Further discussion required with Welsh Government on scope as set out in letter submitted 12 <sup>th</sup> March 2026.
	To provide expert leadership in supporting collaboration to address child poverty to deliver accessible and joined up public health services to meet community needs and the delivery of kind, compassionate and non-stigmatising services	Delivered through IMTP milestones set out within Strategic Objectives 1.3, 1.4 and 3.6.
	Work with Welsh Government and RPB NYTH/NEST leads to ensure alignment of baby, child and young person focused work with the NYTH/NEST framework.	Delivered as business as usual and included within service/function level plans.
Delivery 2026/27	Continue to support the review of the Healthy Start Scheme in line with Welsh Government requirements.	Delivered as business as usual and included within service/function level plans.
	Complete review of early childhood assessment tools and make recommendations for policy and practice	Delivered through IMTP milestones set out within Strategic Objective 2.2.
	Develop a digital offer to meet parents' health information needs during pregnancy and the early years	Delivered through IMTP milestones set out within Strategic Objective 2.6.

	Support the Infant feeding Plan developments and actions	Delivered as business as usual and included within service/function level plans.
<b>Quality and Safety</b>		
<b>AMR, Healthcare Associated Infections and Safeguarding</b>		
Core	Support the NHS in Wales to reduce the burden of healthcare associated infections and antimicrobial resistance across Wales, notably through the Healthcare Associated Infection, Antimicrobial Resistance & Prescribing (HARP) Programme. This includes implementation of robust programme management processes.	Delivered through our strategic priority 5, <i>Delivering Excellent Public Health Services</i> , in addition to our business as usual arrangements. Details included within service/function level plans.
	Lead and drive the implementation of the highest achievable standards of antimicrobial stewardship within health services in Wales. This will require working proactively with key partners in NHS Wales and the wider UK.	Delivered through IMTP milestones set out within Strategic Objective 5.2.
	Play a core role in the development, management, and delivery of the Wales AMR programme, including the delivery of the UK AMR five-year plan published in May 2024 and associated targets.	Delivered through IMTP milestones set out within Strategic Objective 5.2.
	Provide infection prevention and control (IPC) and public health advice for the health and social care system including NHS Performance and Improvement, health boards, Local Authorities and practitioners.	Delivered through our strategic priority 5, <i>Delivering Excellent Public Health Services</i> , in addition to our business as usual arrangements. Details included within service/function level plans.
	Support IPC improvement and implementation of best practice in the NHS in Wales including engagement with the other nations of the UK and internationally to develop national IP&C guidance and policies for Wales.	
	Provide expert public health advice to strengthen safeguarding practice and ensure safeguarding is embedded as a fundamental component of quality and safety, supporting NHS Wales to maintain robust systems for recognising, reporting and acting on safeguarding concerns affecting children, young people and adults at risk.	
Delivery 2026/27	Co-ordinate and deliver national AMR surveillance and other data analysis activities. This will include fulfilling reporting requirements to NHS Wales partners, the Wales AMR programme, and UK partners. Collaborate proactively with partners to ensure access to the data required to deliver this function.	Delivered through IMTP milestones set out within Strategic Objective 5.2.
	Represent the Wales AMR control programme in UK technical advisory groups.	Delivered through our strategic priority 5, <i>Delivering Excellent Public Health Services</i> , in addition to our business as usual arrangements. Details included within service/function level plans.
	Co-ordinate and lead national AMR communication and campaign activities including those associated with World Antimicrobial Awareness Week and European Antibiotic Awareness Day.	
	Work in partnership with others, including HEIW and NHS Wales health boards and trusts, to support healthcare workers to develop and maintain the AMR-related skills and knowledge appropriate to their specific roles.	Delivered through IMTP milestones set out within Strategic Objective 5.2.

	Work in partnership with others to develop and maintain the guidance and audit activities required to support the highest achievable standards of antimicrobial stewardship in NHS Wales services.	Delivered through IMTP milestones set out within Strategic Objective 5.2.
	Support the safe reduction of the inappropriate use of PPE through the provision of appropriate advice and guidance to improve efficiency and reduce waste.	Delivered through our strategic priority 5, <i>Delivering Excellent Public Health Services</i> , in addition to our business as usual arrangements. Details included within service/function level plans.
	Support the development and implementation of national training, competencies and guidance to ensure the NHS workforce maintains high-quality safeguarding practice, particularly in areas of rapid system change or increased risk.	Delivered through IMTP milestones set out within Strategic Objective 4.7.