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Iechyd Cyhoeddus
Cymru
Public Health
Wales

Name of Meeting
Quality, Safety and
Improvement Committee
Date of Meeting
19 October 2022
Agenda item:
4.8

Public Health Wales Strategic and Corporate Risk Registers

Executive lead: Rhiannon Beaumont-Wood, Executive Director of Quality, Nursing and Allied Health Professionals

Author: Beth Osborne, Risk Manager

Approval/Scrutiny route: Rhiannon Beaumont-Wood, Executive Director of Quality, Nursing and Allied Health Professionals

Purpose

Receive strategic and corporate risks for the purpose of scrutiny and challenge and approve any changes within the Committee's remit.

Recommendation:

APPROVE <input type="checkbox"/>	CONSIDER <input checked="" type="checkbox"/>	RECOMMEND <input type="checkbox"/>	ADOPT <input type="checkbox"/>	ASSURANCE <input checked="" type="checkbox"/>
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Recommendation

The Quality, Safety and Improvement Committee is asked to:

- **Consider** the Strategic and Corporate Risk Register's relevant to the Committee's remit
- **Take assurance** that the organisation's Strategic and Corporate risks are being managed appropriately

Link to Public Health Wales [Strategic Plan](#)

Public Health Wales has an agreed strategic plan, which has identified seven strategic priorities.

This report contributes to all Strategic Priorities

Strategic Priority	Choose an item.
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Strategic Priority	Choose an item.
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Summary impact analysis

Equality and Health Impact Assessment	No decision is required.
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Risk and Assurance	This submission is the relevant strategic and corporate risks.
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Health and Care Standards	This report supports and/or takes into account the Health and Care Standards for NHS Wales Quality Themes Governance, Leadership and Accountability
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Financial implications	The financial implications of failing to manage corporate risk effectively are significant, both in terms of the potential for loss and also the failure to capitalise on opportunities.
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People implications	No people implications.
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1. Purpose / situation

This paper introduces any strategic and corporate risks that sit with the remit of the Quality, Safety and Improvement Committee.

The paper highlights any changes since the Committee last reviewed the risk(s) and seeks approval from the Committee for any changes and confirmation that the Committee is assured that the risk(s) are being managed appropriately.

The Strategic Risk Register details the highest level risks that could prevent the organisation from delivering on its strategic priorities.

The Corporate Risk Register details the highest level operational risks that are being managed on a day-to-day basis by Executive Directors.

2. Delivery Confidence Assessment

All strategic risks carry a delivery confidence assessment assigned by the Executive Sponsor. The table below demonstrates the RAG status.

DCA RAG	DCA Description
High	High degree of confidence exists that the controls and actions identified will mitigate the risk to the required level.
Medium	It is feasible that the controls and actions identified will mitigate the risk to the required level but issues remain outstanding that require addressing.
Low	There is little confidence that the controls and actions identified will mitigate the risk to the required level.

3. Risk Appetite

The strategic themes have been assessed with a risk appetite being approved for each. All strategic and corporate risks have been assessed against the risk appetite. The table below demonstrates the risk appetite by strategic theme.

Strategic Theme	Appetite Descriptor
Enabling better population health and reducing health inequalities through preventative and sustainable measures	Willing
Delivering excellent services for population screening programmes, health protection and infection	Cautious
Supporting improvements in the quality and safety of health and care services	Keen
Maximising the use of digital, data and evidence to improve population health	Willing
Enabling the successful delivery of the plan	Willing

4. Strategic Risks

The Strategic Risk Register is the vehicle through which the Board takes assurance that it has a clear understanding of the strategic risks facing the organisation in the delivery of its strategic objectives, together with the severity and the impacts if the risks are realised.

Public Health Wales has six strategic risks with two risks sitting within the remit of this Committee. An overview of any changes since they were last reviewed by the Committee is provided below, with the full risks provided in Appendix 1.

4.1. Risk 1

Risk Description						
There is a risk that Public Health Wales will not be sufficiently focused, agile and responsive in discharging our functions, caused by the unpredictable and changing nature of the current and emerging geopolitical, socio-economic and health threats, resulting in an inability to tackle the population health challenges in a sustainable way.						
Risk Appetite				Proposal for de-escalation or removal*		
Willing				Not Applicable		
Risk Scoring	Score at last Committee			Present Score		
Inherent	4	4	16	4	4	16
Current	4	4	16	4	4	16
Target	3	4	12	3	4	12
DCA at last Committee			Present Live DCA			
Amber			Amber			
Executive Sponsor Insight						
None provided.						
Overview of changes to controls/actions						
(text marked in red in full risk which can be found in Appendix 1.						
Controls	No changes					
Actions	No changes					
Opportunities	None identified					

4.2. Risk 2

Risk Description
There is a risk that Public Health Wales will not deliver its plans for delivering excellent services for population screening, health protection and infection

caused by uncertainty of the impact of current and future health threats and lack of specialist workforce, resulting in inability to prioritise service delivery and transform models of care.

Risk Appetite			Proposal for de-escalation or removal*			
Willing			Not Applicable			
Risk Scoring	Score at last BET			Present Score		
Inherent	3	3	9	3	3	9
Current	4	3	12	3	3	9
Target	3	2	6	3	2	6
DCA at last BET			Present Live DCA			
Amber			Green			
Executive Sponsor Insight						
<p>The current DCA remains stable, and the directorate continues to hold the delivery of excellent services as the overarching priority. Both incremental continuous improvement and some service transformation continue against a backdrop of significant strategic and operational demands.</p>						
Overview of changes to controls/actions						
(text marked in red in full risk which can be found in Appendix 1.						
Controls	All controls and subsequent assurances have been updated with additional controls added					
Actions	<p>AP 2.5 – progress has been made to identify short term funding to support capacity of programme</p> <p>AP 2.7 - operational plans have now been agreed, team meetings in place and work progressing in line with plan with a due date provided of March 2023</p>					
Opportunities						

5. Corporate Risk Register

The Corporate Risk Register has been refreshed since it was last considered at the Committee. There are no corporate risks that require scrutiny at this Committee.

6. Additional Considerations

The following section details any additional considerations for this Committee.

6.1. New Risks

There have been no new risks identified since the last Committee that are proposed to fall under the remit of the Committee.

6.2. Risks proposed to the escalated or de-escalated*

There have been no new risks identified since the last Committee for consideration to be escalated or de-escalated between the Directorate or Organisational wide registers to the Strategic or Corporate Risk Register that fall under the remit of the Committee.

7. Well-being of Future Generations (Wales) Act 2015

No decision required.

Recommendation

The Committee is asked to:

- **Consider** the Strategic and Corporate Risk Register's relevant to the Committee's remit
- **Take assurance** that the organisation's Strategic and Corporate risks are being managed appropriately

*For any risks proposed to be escalated or de-escalated, the completed form with rationale is provided in Appendix 2.