 <p>GIG CYMRU NHS WALES</p> <p>Iechyd Cyhoeddus Cymru Public Health Wales</p>	<p>Name of Meeting Quality, Safety and Improvement Committee</p> <p>Date of Meeting 15th February 2022</p> <p>Agenda item: 4.2a</p>
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Public Health Wales Strategic and Corporate Risk Registers

Executive lead:	Rhiannon Beaumont-Wood, Executive Director of Quality, Nursing and Allied Health Professionals
Author:	John Lawson, Chief Risk Officer

Approval/Scrutiny route:	Rhiannon Beaumont-Wood, Executive Director of Quality, Nursing and Allied Health Professionals
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Purpose

Receive the relevant elements of the Strategic and Corporate Risk Registers for the purpose of scrutiny and challenge

Recommendation:

APPROVE <input checked="" type="checkbox"/>	CONSIDER <input checked="" type="checkbox"/>	RECOMMEND <input type="checkbox"/>	ADOPT <input type="checkbox"/>	ASSURANCE <input checked="" type="checkbox"/>
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Recommendation

The Quality, Safety and Improvement Committee is asked to:

- **Consider** the Strategic and Corporate Risk Registers
- **Approve** the requests for changes to the Strategic Risks
- **Take assurance** that the organisation's Strategic and Corporate risks are being managed appropriately

Link to Public Health Wales [Strategic Plan](#)

Public Health Wales has an agreed strategic plan, which has identified seven strategic priorities.

This report contributes to all Strategic Priorities

Strategic Priority	Choose an item.
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Strategic Priority	Choose an item.
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Summary impact analysis

Equality and Health Impact Assessment	No decision is required.
Risk and Assurance	This submission is the Strategic and Corporate Risk Registers.
Health and Care Standards	This report supports and/or takes into account the Health and Care Standards for NHS Wales Quality Themes Governance, Leadership and Accountability
Financial implications	The financial implications of failing to manage corporate risk effectively are significant, both in terms of the potential for loss and also the failure to capitalise on opportunities.
People implications	No people implications.

1. Purpose / situation

This paper introduces the risks on both the Strategic Risk Register and the Corporate Risk Register for which this Committee is the assuring group. The paper highlights any issues that require bringing to the Committee's attention or in the case of the Strategic Risk Register, for which approval is sought. This paper must be read in conjunction with the individual strategic risks and the Corporate Risk Register.

The Strategic Risk Register details the four Strategic Risks that have been approved by the Board. These are the highest level risks that could prevent the organisation from delivering on its strategic priorities.




The Corporate Risk Register details the eight highest level operational risks that are being managed on a day to day basis by Executive Directors.

Both risk registers were last seen at the Business Executive Team (BET) meeting on 20th December 2021 and both were approved for submission to the Committee and appropriate updates have been made by Risk owners as appropriate in the interim. All requests for change on the Corporate Risk Register were approved at BET.

2. Strategic Risk Register

Delivery Confidence Assessment

All strategic risks now carry a Delivery Confidence Assessment from the risk owner as follows:

DCA RAG	DCA Description
	High degree of confidence exists that the controls and actions identified will mitigate the risk to the required level.
	It is feasible that the controls and actions identified will mitigate the risk to the required level but issues remain outstanding that require addressing.
	There is little confidence that the controls and actions identified will mitigate the risk to the required level.

There is one strategic risk for which this Committee is the assuring group.

In addition to the Delivery Confidence Assessment, the risk owner provides a 'Risk Owner's Overview Assessment' which is a narrative assessment of the current position. The assessment for the risk is shown below, along with the current Delivery Confidence Assessment. For full details, please refer to the risk in question.

	Risk description	DCA
SR1	Inability to sustain the COVID-19 response	
	<p>Risk Owner's Overview Assessment Status</p> <p>There now exists a greater understanding of the response requirements for the pandemic than was previously held. Public Health Wales is engaged in regular strategic discussions with Welsh Government. Twice weekly meetings of Covid Co-ordination Group (CCG) and a regular rhythm of Directorate Leadership Team meetings, led by National Director. There is currently a major health protection recruitment campaign underway and as a result, recruitment to newly created vacancies is ongoing. There remain workforce challenges in the medical microbiology workforce. Additionally, regular horizon scanning exercises and public health surveillance are now incorporating Covid 19. Internally, there is also comprehensive staff sickness monitoring to maintain an overview of resources available.</p>	

Highlights and change requests for approval

	Risk description	Requests
SR1	Inability to sustain the COVID-19 response	Current risk score has changed from 15 to 20. Change of target date requested in AP 1.4

3. Corporate Risk Register

Analysis

The Corporate Risk Register currently represents the eight operational risks that are deemed to require management at Executive level. There is one risk that is of particular relevance to this Committee which is Risk 207:

'There is a risk that Public Health Wales will fail to implement an effective quality management system which reflects the requirements of the Quality and Engagement Act.'

For full details of the risk, please refer to the Corporate Risk Register.

Although there is one overt risk relating to quality it should be noted that all the risks on the CRR have implications for Quality and Safety.

Actions and updates

Seven risks have been updated since the beginning of January, with one being last updated in November. There are no matters of concern to be raised with the Committee.

Risk movements this period

Risks added since the previous month

- None

Risks to be considered for escalation (Separate escalation form required)

- None

Risks to be considered for de-escalation or removal

- None

Risks increasing in severity score since the previous month

- None

Risks decreasing in severity score since the previous month

- None

Risks requiring approval to change action target dates

- None

Further work recommended or ongoing

- None

4. Well-being of Future Generations (Wales) Act 2015

No decision required.

Recommendation

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