



 <p>GIG CYMRU NHS WALES   Iechyd Cyhoeddus Cymru Public Health Wales</p>	<p><b>Name of Meeting</b> Knowledge, Research and Information Committee</p> <p><b>Date of Meeting</b> 5 September 2024</p> <p><b>Agenda item:</b> 3.3a</p>
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<b>Digital and Data Routemap 2024</b>	
<b>Executive lead:</b>	Iain Bell, Director of Data, Knowledge and Research
<b>Author:</b>	Fliss Bennée, Head of Data

<b>Approval/Scrutiny route:</b>	Digital and Data Design Authority, signoff by Exec Director Data Knowledge and Research
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<p><b>Purpose</b></p> <p>This paper and the accompanying presentation provide an update and assurance on the development and delivery of the digital and data routemap in Public Health Wales.</p>
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<b>Recommendation:</b>				
APPROVE <input type="checkbox"/>	CONSIDER <input type="checkbox"/>	RECOMMEND <input type="checkbox"/>	ADOPT <input type="checkbox"/>	ASSURANCE <input checked="" type="checkbox"/>
<p>The Committee is asked to:</p> <ul style="list-style-type: none"> <li>• <b>Receive assurance</b> that the delivery of the digital and data portfolio is progressing with appropriate governance and that there is clear responsibility and accountability for delivery.</li> </ul>				



**Link to Public Health Wales [Strategic Plan](#)**

Public Health Wales has an agreed strategic plan, which has identified seven strategic priorities and well-being objectives.

This report contributes to the following:

<b>Strategic Priority/Well-being Objective</b>	All Strategic Priorities/Well-being Objectives
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**Summary impact analysis**

<b>Equality and Health Impact Assessment</b>	Not required, this is an update
<b>Risk and Assurance</b>	The routemap is a partial mitigation for strategic risks 3, 5, 6 and 7
<b>Health and Social Care (Quality and Engagement) (Wales) Act</b>	The delivery of accessible and effective digital and data solutions removes inequality of access to health care. The routemap delivers projects that increase the 6 facets of quality, including by reducing cost, increasing accuracy, reducing time taken to deliver services and reducing the risk of clinical harm through error or delay.
<b>Financial implications</b>	There is no cost for the routemap itself. Costs associated with projects on the routemap are bid for individually and openly through the appropriate channels
<b>People implications</b>	Team members have more clarity about how their activities are aligned to the long-term strategy.



## 1. Purpose / situation

The purpose of this paper is to provide an update on the digital and data routemap and to provide assurance that we are delivering at an appropriate pace and with appropriate governance.

## 2. Background

In Spring 2024 the digital and data teams presented an outline routemap of activities to KRIC. As requested by the Committee, the routemap has been strengthened and we have progressed through the actions that arose.

## 3. Description/Assessment

### Routemap

The routemap identifies priority areas for work in the coming years. There is plenty of opportunity for expansion, but the routemap acknowledges the capacity of the organisation and the constrained financial situation that we must operate in. In order to ensure the best use of resources as and when they become available, teams are encouraged to consider how they would meet the next items in their backlog if they were offered more resources.

We acknowledge that a balance should be struck between delivering business as usual and delivering new business. As a result of the routemap, we have begun to approach change in a different way, planning for periods where regular maintenance is put on hold so that we can deliver new services with full support.

### Governance

The Digital and Data Design Authority has updated its terms of reference to become more oriented towards portfolio management. It will now receive a delivery confidence assessment for each project or programme in the digital and data portfolio and will assess and assure the portfolio as a whole in reports to the Business Executive group.

At the same time, for each of the major areas of the routemap and for each major programme of change we are developing separate governance boards which will become active throughout September 2024.

- **Health Protection Programme:** Established and will hold its first programme Board meeting on Friday 6 September 2024



- **Data, Analytics, Registers and Cloud Programme:** Under establishment. Programme Board terms of reference have been drafted and a first meeting will be held in September.
- **Screening programme:** Is about to be established.
- **AI and Automation programme:** First draft of the PHW-wide backlog is being shared, tested and improved through workshops and small group or individual conversations.

### 3.1 Well-being of Future Generations (Wales) Act 2015

The routemap is put together using open and collaborative tools and methods.

Hirdymor



Long Term

*Both the end goals and the milestones that we use to get there are designed to be useful in their own right, and last as long as possible. We work with all parts of PHW and our partner organisations to try and keep the list of activities relevant to the long-term needs of Wales.*

Atal



Prevention

*In considering maintenance and end-of-life more formally, we look to prevent any of our digital services running until they can no longer be safely maintained. This reduces cyber and clinical risk and prevents harm*

Integreiddio



Integration

*Each part of the digital routemap is expected to meet the standards adopted by PHW, which includes interoperability, accessibility of data and integration into the wider NHS Wales ecosystem.*

Cydweithio



Collaboration

*The digital routemap is developed in partnership with all of the parts of Public Health Wales, as well as partners in the health boards and trusts, DHCW, Welsh Government and UKHSA. We work through the digital and data design authority to ensure that the prioritisation of our work is agreed collaboratively, before ratifying it with the Executive and Board Committee.*



*By involving user groups and practicing user-centred design in all our service developments, we try to ensure that citizens, as well as health and care professionals, have a direct hand in the shaping, testing and accepting of our digital and data services.*

#### 4. Recommendation

The Committee is asked to:

- **Receive assurance** that the delivery of the digital and data portfolio is progressing with appropriate governance and that there is clear responsibility and accountability for delivery.