

Strategic Risk Register

Risk 5	There is a risk that we will fail to exploit data to inform and direct public health action and interventions. This will be caused by data being held in silos, difficulty accessing the data and inability to access to provide the impact on public health. This will result in worse public health outcomes in Wales and increased information governance risk within Public Health Wales.
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Sponsor and Assurance Group	
Executive Sponsor	National Director Public Health Knowledge and Research
Assuring Group	Knowledge, Research and Information Committee

Inherent Risk							
Date	25/11/2021	Likelihood:	5	Impact:	4	Score:	20

Risk Score						Risk Decision	Delivery Confidence Assessment
Current Risk			Target risk			Treat	Amber
Likelihood	Impact	20	Likelihood	Impact	12		
5	4		3	4			

DCA RAG	DCA Description
Green	High degree of confidence exists that the controls and actions identified will mitigate the risk to the required level.
Amber	It is feasible that the controls and actions identified will mitigate the risk to the required level but issues remain outstanding that require addressing.
Red	There is little confidence that the controls and actions identified will mitigate the risk to the required level.

Risk Owner's Overview Assessment Status
<p>The directorate has gone through a period of change following the standing down from the COVID response, return of staff to substantive roles and returning to a steady state. Successful delivery against the objective appears feasible, however, there are significant dependencies/actions, including:</p> <ul style="list-style-type: none"> recruitment and onboarding of key hires, acquiring of new skills and ways of working, building of relationships to establish robust and ongoing collaboration within the directorate, across the organisation and wider partners to ensure we maximise the benefit across all data sources including surveillance, screening, non-communicable disease and wider determinants of health

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KEY CONTROLS			SOURCES OF ASSURANCE	Level at which the Assurance is provided to				
No.	Control	Exec Owner		Team / Division / Project / Programme	Director ate Team / Exec Lead	Busines s Exec Team / Sub Groups	Commit tee / Sub group	Board
SR 5.1	Development of research & evaluation and digital & data strategies for Public Health Wales to take drive forward our needs on this area.	National Director Public Health Knowledge and Research	Knowledge, Research and Information Committee on behalf of the Board			x	x	x
SR 5.2	Developing our data storage, access and linking as part of the Local Dara Resource and contributing/interacting with DHCW for other data needs in Health Care.	National Director Public Health Knowledge and Research	Internal audit in Quarter 3	x	x			
SR 5.3	Recruitment into new investment posts progressing quickly to bring in additional skills	National Director Public Health Knowledge and Research	Management control	x	x	x		
SR 5.4	Developing our data storage, access and linking as part of the Local Dara Resource and contributing/interacting with DHCW for other data needs in Health Care.	National Director Public Health Knowledge and Research	Spell out exemplars and timelines	x	x	x		
			5 data science projects to be agreed by July 2022	x	x	x		

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Action Plan No.	Gaps in controls		Action Plan	Exec Director	Due Date	Progress
AP 5.1			To have all our data accessible through one place	National Director Public Health Knowledge and Research	November 2022	
AP 5.2			Develop a Public Health overview dashboard	National Director Public Health Knowledge and Research	November 2022	
AP 5.3			Recruitment of key personal to fill gaps in skills and knowledge	National Director Public Health Knowledge and Research	November 2022	
AP 5.4			Develop and agree a research and evaluation strategy and a digital and data strategy	National Director Public Health Knowledge and Research	November 2022	
AP 5.5			Move from discovery phase into alpha phase for diabetic eye screening and begin to implement service improvements	National Director Public Health Knowledge and Research	November 2022	